Annual Report

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Forintek Canada Corp. would like to thank its industry members, Natural Resources Canada (Canadian Forest Service), and the Provinces of British Columbia, Alberta, Saskatchewan, Quebec, Nova Scotia and New Brunswick, for their guidance and financial support for this research.

Forintek's mission is to be the leading force in the technological advancement of the Canadian wood products industry, through the creation and implementation of innovative concepts, processes, products and education programs.

Chair's Message

We know we're in a tough business, but the wood products industry is no place for pessimists. Instead, we choose to succeed. Those of us who are convinced of the value of the Forintek partnership know that a key factor in our success—our continued competitiveness—is choosing to succeed through technology.

We know that research into minimising costs in our capital-intensive business is crucial, but we also know that is not enough. Our industry needs to maintain a strong, well-integrated research and development infrastructure. And our investment in this cornerstone of success must keep pace with or exceed the investment that our competitors are making in their own R&D. At this point, we still lag behind the US and Sweden in R&D spending. We can, and must, do better.

We must also take the time to "blue-sky"—to imagine and contemplate, to create the future we want for our businesses and for our country, enhanced by technological innovation.

The Board of Directors of Forintek believes that there is no better way to invest in R&D than through our partnership with Forintek. Through the collaboration of industry, government, and scientists, we can create technological solutions that are relevant to our businesses today, and that anticipate our needs well into the future.

By being connected to the Forintek process, we are enhancing our competitiveness. By working together to identify new markets and new opportunities for all producers, we can each benefit. Secondary manufacturing and niches for value-added products around the world are becoming increasingly important. Forintek has already established a strong technology transfer base in these sectors. This base needs consistent funding and support in order to pay dividends as the global marketplace shifts and our needs change.

101-06884/

The industry has gone through a rationalisation and we see a move to a more North American perspective. There is also a trend to rationalise suppliers, including technology suppliers. Forintek is working more closely in alliances in the US, has welcomed the US mills of its Canadian members to join the Forintek partnership, and is doing more contract work for member companies and governments.

Our outreach to other research organisations has been strengthened in the past year, and we continue to explore new opportunities for such alliances.

We have a common interest in developing the markets for wood. We are all being challenged to be more efficient and more aggressive. But we all have a high stake in ensuring that a strong demand remains and grows for our products.

The customer also wants to know that we are resourceful and innovative, that our products perform to the highest standard, and that their production respects public demand for environmental sensitivity, sustainability, and stewardship.

How do we accomplish all this? We do it together, through technology, through Forintek.

I want to thank my colleagues on the Board for their diligence, support, humour, and, most importantly, their vision. Without industry participation, the good will of members, and the talented people of Forintek, we could not have made the significant accomplishments of the past year.

Barbara R. Hislop

Barbara Hislop
Board Chair

"By working together to identify new markets and new opportunities for all producers, we can each benefit."

President's Message

Every year has its challenges, for Forintek and for the industry it serves. But this year I was struck by the power of our unique partnership and by our organisation's resilience and creativity. Every year the bar gets higher; every year we reach it with the help of our industry, our government partners, and our staff.

As I look back at 2000-2001, some themes from years past persist. We continue to prove the value of leveraging research dollars through the Forintek partnership. We continue to improve our knowledge of the global marketplace, and we get better at sharing this information with our members. We listen more acutely and respond more quickly with technological solutions that have measurable economic impacts.

Our financial and operating plans for the past year had a number of specific goals; I am pleased to report that we met most of these and exceeded our expectations in a few areas.

In general, we wanted to remain focused on our members and clients, be recognised for technical excellence, demonstrate financial responsibility, and achieve financial sustainability. We wanted to increase our National Research Program. We planned to recruit new members and implement by April 2001 our first fee increase in five years.

This year, more organizations agreed with our assertion that knowledge adds value to every link in the supply chain. We added 24 regular and 13 associate members to our base of support. Demonstrating solid returns on investment has been persuasive—some of our members and partners have had ROIs ranging from 8:1 to 12:1, before R&D tax credits and rebates. The proposed membership fee increase of one cent per thousand board feet was approved by the Board and is now in effect.

While the fee increase will improve revenue, we have pursued and will continue to pursue new revenue sources, such as licences and contracts, while continuing to control our costs and increase our cash reserve.

On the revenue side of our 2000-2001 budget, we had a $1 million shortfall that we were able to balance with strategic expense cutting. The revenue shortfall was, in part, created by declines in industry production.

Recruitment revenue also fell short of expectations because Ontario remains outside the partnership and we had hoped for a renewed relationship with that province. Contract earnings were lower than anticipated, but other revenue was on target thanks to licensing agreements.

We were able to cut expenses by reducing salary costs and operating and capital expenses. In spite of this, we were able to fill key competencies within our staff and bring in visiting scientists to work on software development projects.

Absolutely critical to our financial stability this year was $1,500,000 in bridge funding from the federal government that supported an expanded National Research Program and the acquisition of scientific equipment.

This year, we also concluded a major consultative process to update our strategic plan that has resulted in a new mission statement and a new vision. The details will go to our Board for approval and will be implemented in 2002.

On the program side, highlights include:

- A CT Scanner project that will result in better characterisation of the wood fibre resource and enhanced databases of wood properties;
- Participation in codes and standards work in the US, China, Japan, and Turkey—to name a few—to bolster international markets for wood;
- Participation in the Wood Promotion Network to encourage the use of wood;
- The *Lumber and Value-added Road Map* involved the Canadian industry in determining the key issues for the next five to ten years, and as a result helped to set research priorities;
- Work toward a complete and comprehensive optimisation software suite for composites mills;
- Our alliance with the Alberta Research Council continues to add to the scope of the total research program and gives members access to help from three labs across Canada;
- The establishment, in concert with NSERC, of research chairs in Fire Safety at Carleton University in Ottawa and in Composites at the University of Toronto, with the goal of educating and inspiring future researchers.

"We listen more acutely and respond more quickly with technological solutions that have measurable economic impacts."

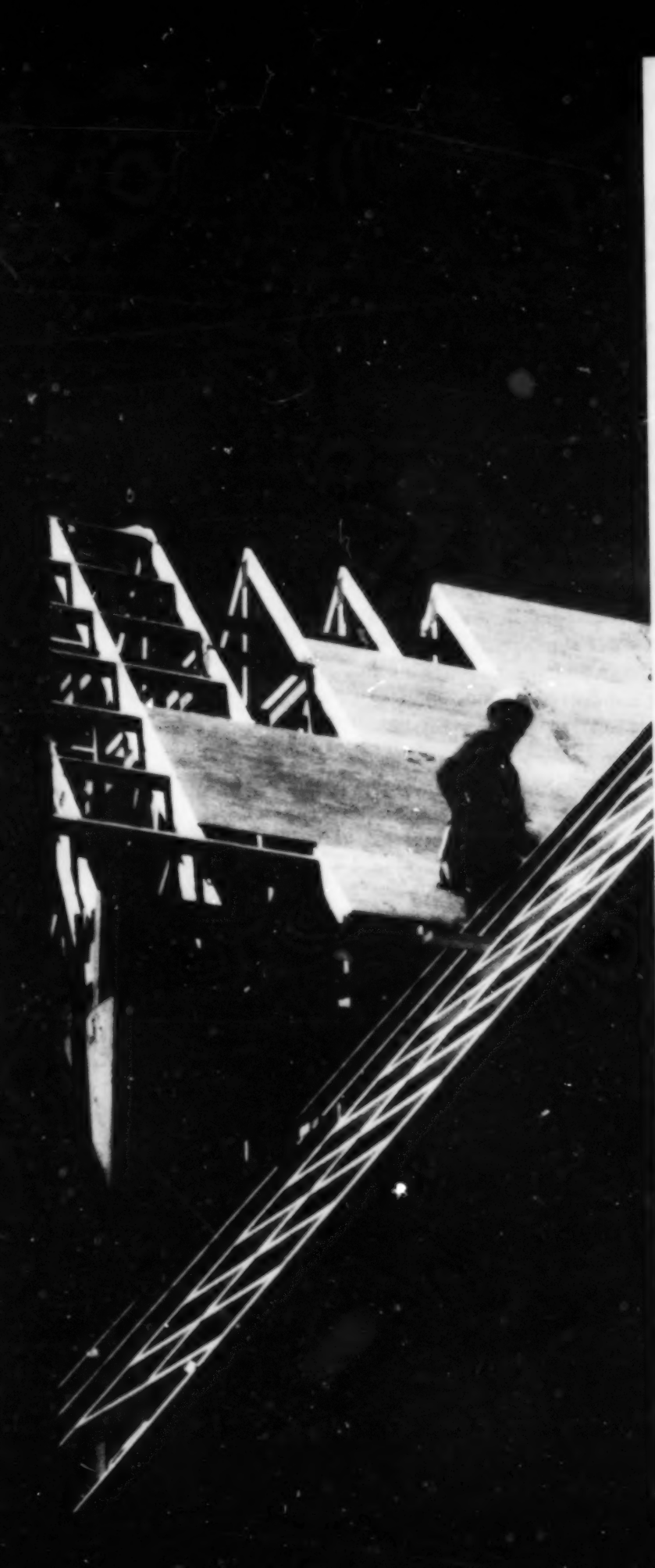
Other highlights are outlined later in this *Annual Report* and in its companion document, *Progress and Achievements*.

In the coming year, we see awareness of the global nature of our business as critical to the wood products industry's survival and growth. After awareness comes the need for action—to use technology to diversify, to maintain existing markets in the face of competition from steel and other substitute materials, and to grow new markets in multi-family and non-residential niches.

Forintek, through its network of international research alliances and national member partnerships, has a pragmatic approach to finding real solutions to today's and tomorrow's problems. We work hard and we'll work harder—with your help and participation—to ensure our industry's competitiveness.

I want to thank the Board of Directors for its guidance and support, our members for helping us steer a true course, and our employees for keeping their focus on the future of a great industry.

Ian de la Roche
President and CEO



2000-2001
Research Program Highlights

Forintek is a unique partnership of industry and government. Its goal is to use knowledge to add value to the wood products industry, to our economy, and our society. Each year our research program yields examples of how the knowledge of our people and our partners creates or adds value. These examples are discussed in more detail in this *Annual Report*'s companion document, *Progress and Achievements*.

To Forintek, value is about:

- Respecting—valuing—the participation of all our partners in setting our research priorities through our advisory committees;
- Educating and nurturing the researchers of the future by endowing chairs at key universities;
- Contributing to a culture of co-operation in research and development—among countries and even among competitors—to maximize the use of wood;
- Finding new technological solutions to old problems, and anticipating new opportunities;
- Helping our partners make more money by reducing wasted fibre, time, and money.

Forintek's research program is organized into a number of main focus areas that are based on industry needs and priorities. All are designed to add value to our members' products and businesses by adding knowledge. Knowledge may be power, but it is also profit.

Market Access Highlights

No matter how sophisticated our technology, or how streamlined and efficient our processes and operations, our products need markets and satisfied buyers. The goal of our Building Systems research program is to provide knowledge about market opportunities to our members and partners, and to ensure those markets stay knowledgeable about the value and performance of wood products.

Forintek's Building Systems research leads to enhanced market opportunities for wood products.

In 2000-2001, we built upon the previous year's US Gap Analysis project and gathered information about the residential repair and renovation market, including the Do-It-Yourself sector, outdoor projects, and residential floors. We also surveyed North American architects and engineers to find out their perceptions of wood products.

These studies, and our extensive databases on trade flow and market trends, guide our research efforts. They also give our members quality market information and guide them in their marketing programs in the residential and non-residential sectors.

To be recognized by codes and standards authorities, the performance of building materials needs to be tested and quantified. This year, acceptance of our performance results on borate-treated preserved wood has created market opportunities in areas such as the Southern US, where termites threaten conventional wood construction.

A protocol we developed for evaluating new structural adhesives has created an opportunity for manufacturers of engineered wood products to use new adhesives under a National Lumber Grades Authority (NLGA) standard. We also helped the NLGA and the Canadian Wood Council (CWC) implement protocols to monitor in-grade properties of spruce-pine-fir (SPF) lumber and answer questions raised in the US on the design values of Canadian lumber.

Acceptance by the technical committee responsible for the Canadian Standards Association's (CSA) Building Design in Wood standard of new shearwall and diaphragm codes rewarded 10 years of research by Forintek, the CWC, and their allies. The revised codes will give engineers more confidence in designing wood structures, help reduce confusion in some situations, and generate cost savings.

Forintek has been supporting government and industry initiatives to develop export markets, particularly in Asia. Our scientists were invited to participate in the revision of the Chinese building code. They provided critical information on the mechanical properties of Canadian softwood lumber, earthquake-resistant design, and fire protection methods for wood-frame buildings.

Forintek works with codes and standards authorities around the world so that wood products are accepted for a wide range of construction applications.

The emergence in Canada and elsewhere of performance- or objectives-based codes provides a unique opportunity to apply the knowledge built through our programs, and to facilitate the adoption of new criteria that can eliminate prejudice against wood.

In 2000-2001, we completed a preliminary project on the buildability of wood floors, which investigated conflicts between different design considerations (e.g., structural performance vs. sound transmission) and suggested a program to resolve such conflicts and optimize building solutions for designers. Tools have also been developed to simplify the task of designing for structural and fire performance in glulam construction.

We continued to document the impact of wood-based building materials through the ATHENA™ Sustainable Materials Institute. The ATHENA™ software is one of the world's leading tools to assess and compare the environmental impacts of building materials and systems. In 2000-2001, it served to support Canada's contribution to an international Green Building Challenge held in the Netherlands.

In the Building Systems research program, we work in close collaboration with members to ensure that our efforts support their marketing objectives. Our expertise is also available under contract to manufacturers of engineered wood products.

Resource Assessment Highlights

The wood products industry is challenged by the need to make the most of a precious resource. In order to do that, it is vital to understand the characteristics of today's forests and manage them wisely for the future.

Measuring tree characteristics from jack pine pre-commercial trial.

Our studies have looked at the correlation between initial spacing and the characteristics of Canada's most common wood species. In 2000-2001, results and recommendations were produced for initial spacing in black spruce and jack pine stands. Work continued in Alberta on the relationships between mechanical properties and growth rate in boreal second-growth white spruce, replicating earlier studies in British Columbia. Current studies on subalpine fir are designed to explain factors responsible for wet pockets.

Forintek members' investment has been leveraged by contributions from a variety of sources. Our major effort on jack pine, for example, had support from Ontario's Living Legacy Trust and a group of companies headed by Tembec Inc. In addition, several graduate students, scientists from Laval University, the Canadian Forest Service (CFS), and the Ontario Ministry of Natural Resources (OMNR) are collaborating with Forintek on various sub-projects.

In another boost to our Resource Assessment program, the Canada Foundation for Innovation (CFI) awarded close to $1.3 million to Forintek and the University of Northern British Columbia to create a Computerized Tomography (CT) Wood Imaging Laboratory at our Vancouver location. The CFI similarly approved funds for a CT scanner under a proposal from the Université du Québec (INRS) in partnership with several organizations, including Forintek.

Forintek's resource assessment specialists work closely with foresters from both the private and public sectors. By transferring to them the knowledge and the tools developed through its research program, Forintek helps them make the right resource management decisions.

Lumber Manufacturing Highlights

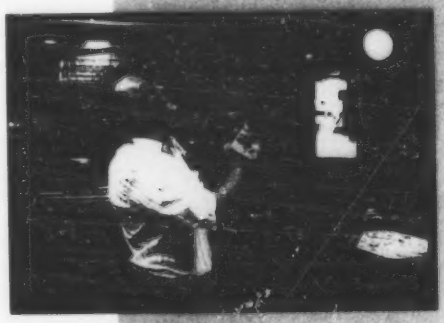
The Canadian lumber industry needs technology to help it do more with less, become more competitive in manufacturing commodity products, and acquire the new skills necessary to produce higher-value products. This was one of the key messages from industry contacts reported in the *Roadmap on Lumber and Value-added Wood Products*, completed in 2000 by Forintek on behalf of Industry Canada, the Canadian Forest Service, and several provincial partners.

The Lumber Manufacturing program is designed to help members maximize value at the primary processing stage.

Preliminary results were available this year from a national study on surface quality problems related to chipper heads. Eastern analyses showed that value losses due to fibre tear-out are estimated at $21 per thousand board feet, which means that solving the problem would allow a typical, 100 million-board-foot mill to increase revenue by as much as $2 million.

The acquisition of new equipment and technology does not always guarantee maximum productivity or value gains, which instead depend on knowing how to use the technology to the best advantage. Lumber manufacturers who recognize the value of knowledge and invest time and money in Forintek's research, benefit from access to the results of studies such as *Sawing for end-product recovery* or *Guidelines to better match resource characteristics, conversion technology, and products*.

Value recovery is affected by the accuracy of sawing equipment. Over the years, Forintek scientists have worked in close collaboration with industry members and equipment suppliers to improve bandsaw technology. This year, we examined the effect of sawblade levelling on bandsaw performance, and developed a portable mapping device to measure blade surface profiles. Efforts to adapt our active guide to double-cut bandsaws showed that total sawing deviation could be reduced by 16 per cent on forward cuts and 7 per cent on backward cuts.



Getting maximum value from wood depends upon accurate sawing. Forintek is adapting its active guide technology to double bandsaws.

In 2000/2001, Forintek developed a strategy to examine the benefits of Total Process Control (TPC). Members recognize TPC as a powerful tool for optimizing lumber manufacturing operations, boosting product quality, and reducing production costs. Three projects supporting longer-term TPC objectives are included in our *2001/2002 National Research Program*, and a funding proposal for a broader program is being prepared.

Forintek's national Lumber Manufacturing program includes a major effort to transfer technology through seminars, courses, conferences, and workshops. There is also collaboration with educational institutions such as the Northern Alberta Institute of Technology (NAIT), Laval University, and the University of British Columbia.

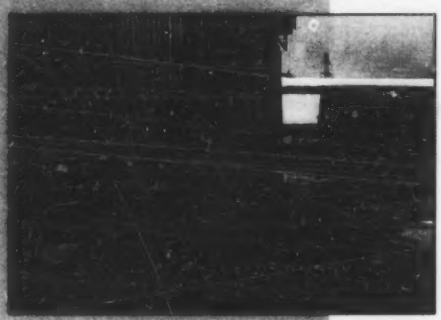
For the first time, Forintek promoted its products and services to the US market at the recent Portland Woodworking Technology Show. Under the banner of Forintek International, technical staff showcased the new Kiln Monitoring Service, the Video Tooth Inspector (VTI), the Bandsaw Monitoring System, the Active Guide for bandsaws, and a commercially-available lumber-turner.

As market demand for kiln-dried lumber continues to grow, the Canadian lumber industry needs information on drying various species to meet customer performance expectations. The secondary manufacturing industry has tighter quality requirements than the conventional building construction market.

The Drying and Protection program provides Forintek members with the technology it needs to optimize quality (and value) while reducing costs. This is achieved through a better understanding of the equipment, processes, final product, and drying characteristics of each species.

The 2000/2001 program addressed a stability problem experienced by exporters of kiln-dried hemlock to Japan. The study led to recommendations on maximum shell-to-core moisture content differentials and the possible use of a conditioning period to reduce extreme gradients and relieve casehardening.

Everybody tries to deal with problems caused by frozen lumber. Understanding how the lumber thaws out will contribute to making the job easier.



Many of our members had reported drying capacity problems in the winter, when lumber needs to be thawed out. Our studies concluded that frozen wood can be rapidly thawed with minimal effects on quality.

Minimizing degrade is one of the major goals of the Forintek Drying program. Because sorting lumber by dryability is a good way to improve value recovery, our OASiS software—which simulates and compares sorting scenarios—continues to be popular with our members. This year, Autolog, an associate member, sold its first species sorter based on our patented technology. The equipment proved capable of segregating balsam fir from a spruce-fir mix with a 97 per cent degree of efficiency. Early tests indicated a potential for sorting out subalpine fir.

A new Remote Kiln Monitoring System (KMS) was developed to provide kiln operators with the dynamic information needed to perform on-line diagnostic studies on existing facilities or proof-of-performance evaluations on new kilns. The on-line system can be installed under contract in a member's kiln; data collected are downloaded into Forintek's computer, and monthly trend analyses are provided over a three-month period. Mill staff is immediately notified of any detected problem.

Members pursuing value-added opportunities are increasingly interested in alternative technologies, such as superheated steam/vacuum drying (SS/V), that push back traditional limits on quality while reducing drying time. Our work on hard-to-dry species, such as hemlock, or high-value woods, such as maple, provides members with schedules adapted to particular species and product specifications, making it easier for members to adopt these new methods. Total energy consumption with SS/V kilns is 15 per cent lower than conventional kilns for comparable high-quality results.

Preparation of a test load of 4/4" red oak for a comparative study between conventional and SS/V drying.

There is extra value in clean, stain-free wood products. To recommend optimum practices to our members, our Protection program scientists have been studying factors responsible for sapstain development in logs and lumber. We have also explored biotechnology as a means of protecting lumber from stain in an environmentally sensitive way.

Our members and associate members play a critical role in the development and implementation of the Lumber Manufacturing program. Most projects involve extensive visits to sawmills, which provide unique opportunities for research and production personnel to learn from one another. The success of our program, and its value to members, hinge on this working relationship.

Composites Highlights

Forintek's Composites Manufacturing program is focused on reducing production costs by improving process efficiency in the manufacturing of products made from veneer (plywood and laminated veneer lumber), strands (oriented strandboard), particles (particleboard), and fibres (medium density fibreboard).

Veneer incising reduces blows by approximately 30 per cent and press times by 10 to 15 per cent in thin panels. It also increases fibre recovery by 5 per cent, which represents estimated revenue gains of up to $2 million per year in an average plywood mill. In 2000/2001, work focusing on Douglas-fir and spruce led to the development of a new version of our Peeling® software that is used to optimize lathe settings.

Forintek's Veneer Drying Manual, originally released in 1982, was updated to include the latest technology for pollution abatement and for drying techniques, such as incising, SS/V, and radio-frequency. A preliminary dryer program was developed.

Canadian sales of softwood plywood in the US have increased steadily over the past few years, and engineered products made from veneer have experienced very fast growth. The results of our research will help the plywood sector reduce costs and improve product quality and uniformity, thus facilitating access to new, more lucrative markets.

PF resin applied to an OSB strand in a controlled pattern to determine the effects of resin droplet size and distribution on bond strength.

In North America, and in many other parts of the world, oriented strandboard (OSB) production capacity is still expanding. The OSB research program is performed by Forintek's two divisions and the Alberta Research Council (ARC). Through this program, OSB manufacturing members gain a better understanding of the critical parameters affecting their process, particularly resin applications and tools developed for process optimization that allow them to consolidate their competitive position.

In 2000/2001, research on the factors responsible for thickness swelling allowed us to identify ways to produce OSB panels of improved stability without increasing resin content. Patent applications were filed on techniques capable of reducing thickness swelling by two-thirds.

The application of liquid/powder resin combinations in OSB production could benefit from a new system that uses two nozzles for the liquid resin and a blower for the powder. Preliminary results indicate significantly improved resin distribution with a shortened blending time.

Near-infrared (NIR) sensors, commonly used in OSB plants to measure furnish moisture content, are potentially able to monitor trends in liquid resin application. A trial performed in a member mill showed that our modified sensor was capable of detecting resin changes with varying dosages, suggesting a potential for on-line monitoring. NIRs could be used along with Forintek's GluScan instruments to measure resin distribution as part of an integrated process control program.

Preliminary results on 14 hybrid poplar groups (10 from Quebec and 2 each from Alberta and British Columbia) suggest a potential for extending the wood fibre supply available to OSB manufacturers. According to preliminary results, panels consisting of equal parts of a hybrid poplar and aspen were comparable to all-aspen controls. Panels made without aspen also met the requirements for O2-grade OSB.

Samples from hybrid poplar plantation - 20 years old.

As a first step in the optimization of resin blending in the MDF and particleboard manufacturing process, a new method was developed for the measurement of resin distribution. Laboratory experiments showed that urea-formaldehyde (UF) resin labelled with a metallic ion can be detected and measured with a high degree of precision in MDF panels and on individual fibres. A patent application was filed and mill trials are being planned.

Quality assurance activities with the Composite Panel Association (CPA) continued, and a joint research proposal by Forintek and Laval University on the relationship between MDF panel density and linear expansion was the first Canadian entry to win CPA's annual competition for funding.

Forintek members from the composite panel sector have access to a growing list of computer models that simulate and optimize critical aspects of the manufacturing process. They range from log conditioning and peeling models for veneer, to mat-forming and hot-pressing models for OSB. Earlier models have been updated to incorporate our latest technological findings, and new models have been introduced. Proprietary models based on our staff's knowledge of manufacturing processes were also developed to meet specific member requirements.

Besides collaboration with the ARC, the Composites Manufacturing program draws heavily on the contributions of Forintek's global network of alliances. Students and scientists from leading universities and research institutions reinforce and extend in-house capabilities.

Consolidated Financial Statements

March 31, 2001

May 11, 2001

Auditors' Report

To the Members of
Forintek Canada Corp.

We have audited the consolidated balance sheet of **Forintek Canada Corp.** as at March 31, 2001 and the consolidated statements of operations and fund balance, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the Corporation as at March 31, 2001 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

PricewaterhouseCoopers LLP

Chartered Accountants

Consolidated Balance Sheet

As at March 31, 2001

	2001 $	2000 $
Assets		
Current assets		
Cash	1,477,708	1,526,493
Short-term investments	3,895,878	1,950,000
Accounts receivable	2,407,001	2,766,600
Work-in-progress	1,277,421	670,269
Prepaid expenses	174,170	153,789
	9,232,178	7,067,151
Capital assets (note 3)	40,518,962	41,972,723
	49,751,140	49,039,874
Liabilities and Fund Balance		
Current liabilities		
Accounts payable and accrued liabilities	1,290,942	1,805,260
Deferred revenue (note 5)	4,465,425	2,140,720
Current portion of obligation under capital leases (note 7)	23,228	-
Current portion of long-term debt (note 8)	30,000	100,000
	5,809,595	4,045,980
Deferred pension liability	2,438,300	2,661,000
Deferred contributions related to capital assets (note 6)	36,983,606	37,854,326
Obligation under capital leases (note 7)	117,592	-
Long-term debt (note 8)	290,000	1,020,000
	45,639,093	45,581,306
Fund balance		
Invested in capital assets	3,072,587	2,998,397
Unrestricted	1,039,460	460,171
	4,112,047	3,458,568
	49,751,140	49,039,874

Approved by the Board of Directors

Director

Director

Consolidated Statement of Changes in Net Assets

For the year ended March 31, 2001

	Unrestricted $	Invested in capital assets $	Total 2001 $	Total 2000 $
Balance - Beginning of year	460,171	2,998,397	**3,458,568**	3,367,656
Excess (deficiency) of revenue over expenses for the year	1,161,733	(508,254)	**653,479**	90,912
Investment in capital assets	(578,454)	578,454	-	-
Repayment of capital lease obligations	(3,990)	3,990	-	-
Balance - End of year	1,039,460	3,072,587	**4,112,047**	3,458,568

Consolidated Statement of Operations and Fund Balance

For the year ended March 31, 2001

	2001 $	2000 $
Revenue		
Government contributions and industry member assessments	**13,622,098**	12,195,988
Contract fees	**7,505,867**	8,444,498
Other income	**678,516**	512,267
	21,806,481	21,152,753
Expenses		
Administrative	**902,981**	910,733
Laboratory	**5,916,833**	6,048,485
Premises	**1,799,282**	1,703,924
Staffing	**12,025,652**	11,947,622
	20,644,748	20,610,764
Excess of revenue over expenses before amortization and depreciation	**1,161,733**	541,989
Amortization of deferred contributions related to capital assets	**1,670,720**	1,237,753
Depreciation and amortization	**(2,178,974)**	(1,688,830)
Excess of revenue over expenses for the year	**653,479**	90,912
Fund balance - Beginning of year	**3,458,568**	3,367,656
Fund balance - End of year	**4,112,047**	3,458,568

Consolidated Statement of Cash Flows

For the year ended March 31, 2001

	2001 $	2000 $
Cash flows from operating activities		
Excess of revenue over expenses for the year	653,479	90,912
Items not affecting cash		
Amortization of deferred contributions related to capital assets	(1,670,720)	(1,237,753)
Depreciation and amortization	2,178,974	1,688,830
Loss on disposal of capital assets	(3,449)	-
	1,158,284	541,989
Increase (decrease) in deferred pension liability	(222,700)	291,000
Changes in non-cash working capital balances, excluding current portions of obligation under capital leases and long-term debt	1,542,453	4,348,973
	2,478,037	5,181,962
Cash flows from investing activities		
Purchase of capital assets	(723,264)	(1,016,129)
Proceeds on disposal of capital assets	1,500	-
	(721,764)	(1,016,129)
Cash flows from financing activities		
Contributions used to acquire capital assets	800,000	545,508
Increase in capital lease obligation	144,810	-
Repayment of capital lease obligation	(3,990)	
Increase (decrease) in long-term debt	(800,000)	97,204
	140,820	642,712
Increase in cash during the year	1,897,093	4,808,545
Cash (bank indebtedness) - Beginning of year	3,476,493	(1,332,052)
Cash - End of year	5,373,586	3,476,493
Cash is represented by		
Cash	1,477,708	1,526,493
Short-term investments	3,895,878	1,950,000
	5,373,586	3,476,493

Notes to Consolidated Financial Statements

March 31, 2001

1 Purpose of the Corporation

Forintek Canada Corp. is a not-for-profit organization incorporated under Part II of the Canada Corporation Act.

The purpose of the Corporation is to be the leading research organization for the technological advancement of the Canadian solid wood products industry, through the creation and implementation of innovative concepts, processes, products, and training programs. The Corporation depends on member and government contributions and contract revenue to support its activities.

In the event of dissolution, the net assets of the Corporation are to be distributed to a similar not-for-profit organization for the purposes of continuing scientific research.

2 Significant accounting policies

Basis of presentation

These financial statements include the accounts of the Corporation and its wholly owned U.S. subsidiary, Forintek International Incorporated (FII). FII was incorporated on December 22, 1998 and has not commenced operations.

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of member assessment receivables, work-in-progress, and deferred revenue as at year end. Estimates also affect the reported amounts of related revenues and expenses. Actual results could differ from the estimated amounts.

Revenue recognition

The Corporation follows the deferral method of accounting for government contributions and industry member assessments, which are recorded when receivable and collection is reasonably certain.

Industry member assessments

Industry member fees are recorded based on self-assessments by each member of the amounts owing to the Corporation.

Capital contributions

Contributions provided specifically for the acquisition of capital assets are initially recorded as deferred contributions, and are included in revenue on the same basis as the related capital assets are depreciated.

Contract revenue

Revenue from contracts is recorded on the percentage-of-completion basis. Unbilled contract revenue, included on the balance sheet as work-in-progress, represents the excess of contract revenue earned over billings on specific contracts. Deferred contract revenue represents the excess of contract billings over revenue earned on specific contracts.

Capital assets

Capital assets purchased by the Corporation are recorded at cost less accumulated depreciation and amortization. Contributed capital assets are recorded at fair value at the date of contribution. Amortization and depreciation are provided over the estimated useful lives of the assets on a straight-line basis as follows:

Leasehold interest in Vancouver land	40 years
Buildings	40 years
Laboratory and shop equipment	10 years
Office equipment, furniture and fixtures	5 and 10 years
Computer equipment and software	5 years

3 Capital assets

			2001	2000
	Cost $	Accumulated depreciation and amortization $	Net $	Net $
Vancouver				
Prepaid land lease	3,624,300	906,075	2,718,225	2,808,832
Building	20,649,623	5,167,984	15,481,639	15,999,075
Quebec City				
Land	484,776	-	484,776	484,776
Building	17,131,066	2,391,420	14,739,646	15,122,762
Laboratory and shop equipment	14,325,388	8,016,042	6,309,346	6,861,527
Office equipment, furniture and fixtures	1,879,080	1,570,996	308,084	264,473
Computer equipment and software	1,334,326	857,080	477,246	431,278
	59,428,559	18,909,597	40,518,962	41,972,723

Included in office equipment, furniture and fixtures are items held under capital leases of $144,070 (cost - $144,810; accumulated depreciation - $740).

4 Bank indebtedness

The Corporation has an operating line of credit of $2,000,000 for general business purposes. The interest rate is at prime bank lending rate per annum.

5 Deferred revenue

Deferred revenue consists of deferred contract revenue and operating contributions received for use in future periods.

The balances are as follows:

	2001 $	2000 $
Deferred contract revenue	505,950	423,335
Deferred operating contributions		
Federal Government	2,895,878	-
Quebec Government	1,063,597	1,717,385
	3,959,475	1,717,385
	4,465,425	2,140,720

During the year, the Corporation received $4,221,000 from the Federal Government to assist with funding operations for the current and following three years. In 1999, the Corporation received $2,500,000 from the Province of Quebec to assist with funding operations for 1999, 2000 and 2001.

6 Deferred contributions related to capital assets

Deferred contributions related to capital assets represent contributions made by government and industry members for the purpose of constructing the Vancouver and Sainte-Foy facilities and for acquisition of specific equipment. The changes in the deferred contributions balance for the year are as follows:

	2001 $	2000 $
Balance - Beginning of year	37,854,326	38,546,571
Add: Contributions used to acquire capital assets (note 8)	800,000	545,508
Less: Amounts amortized to revenue	(1,670,720)	(1,237,753)
Balance - End of year	36,983,606	37,854,326

7 Obligation under capital leases

	$
The Corporation has entered into two capital leases for the telephone system and other office equipment. These leases have combined monthly payments of $3,145 and bear interest at 11%. The lease terms expire June 2003 and 2006	140,820
Less: Current portion	23,228
	117,592

The Corporation is committed to capital lease obligations as follows:

	$
Minimum lease payments	181,755
Less: Interest	40,935
Principal obligations	140,820

Future minimum lease payments are as follows:

	$
Year ending March 31	
2002	37,740
2003	37,740
2004	34,320
2005	31,980
2006	31,980
2007	7,995
	181,755

8 Long-term debt

	2001 $	2000 $
Government of Canada loan, non-interest bearing, payable in annual installments over six years commencing July 2001	**320,000**	320,000
Supplier loan, non-interest bearing	**-**	800,000
	320,000	1,120,000
Less: Current portion	**30,000**	100,000
	290,000	1,020,000

In 1999, a supplier of certain equipment agreed to take back a loan from the Corporation in settlement of the amount owing to it. In addition, the supplier agreed to pay the Corporation $100,000 annually for the following eight years to conduct research on its behalf. Due to delays in the start-up of the plant, in 2000 the parties agreed to defer commencement of the agreements to 2001.

During the current year, the parties agreed to cancel the research contract and the supplier agreed that the Corporation was not required to pay the debt. Accordingly, the forgiveness of the debt is treated as a capital contribution of $800,000 to the Corporation.

Estimated principal repayments on long-term debt are as follows:

	$
Year ending March 31	
2002	30,000
2003	40,000
2004	50,000
2005	60,000
2006	70,000
2007	70,000
	320,000

9 Pension plan

The Corporation maintains a contributory defined benefit pension plan that covers all employees 30 years of age and over. The plan provides pensions based on length of service and best average five years' earnings. The Corporation's present funding practice is to match employee contributions to the plan and accrue the remainder of the annual pension expense as a deferred pension liability. The pension expense for the year amounted to $115,500 (2000 - $611,000).

Based on the actuarial valuation as at January 1, 2000, the estimated present value of accrued benefits at March 31, 2001 is $20,154,500 (2000 - $18,610,000); the actuarial value of the pension fund assets at March 31, 2001 is $24,320,700 (2000 - $25,771,000). The comparative figures reflect the actuarial methodology used in the current year.

10 Fair value of financial instruments

The Corporation has various financial instruments including cash, short-term investments, accounts receivable, and accounts payable and accrued liabilities. The estimated fair values of these financial instruments approximate their carrying values as the amounts are short-term in nature. The fair value of the long-term debt is estimated at $240,000 assuming an effective interest rate of 7% per annum on the debt.

Members

as of March 31, 2001

Government

Natural Resources Canada
– Canadian Forest Service
Alberta Economic Development
British Columbia Ministry of Forests
New Brunswick Department of Economic Development & Tourism
Nova Scotia Department of Natural Resources
Quebec Ministry of Natural Resources
Saskatchewan Economic and Co-operative Development

Industry

Alberta

Atlas Lumber (Alberta) Ltd.
Babine Forest Products Co.
(a subsidiary of Weldwood of Canada Ltd.)
Boucher Brothers Lumber Ltd.
Buchanan Lumber
(a Division of Gordon Buchanan Enterprise Ltd.)
Crestview Sawmills Ltd.
Henry Vasseur Custom Planing Ltd.
La Crete Sawmills Ltd.
Manning Diversified Forest Products Ltd.
Millar Western Forest Products Ltd.
Mostowich Lumber Ltd.
Northland Forest Products Ltd.
Phoenix Forest Products
Precision Lumber Products Inc.
Rocky Wood Preservers Ltd.
Sawn Wood Products Inc.
Seehta Forest Products Ltd.
Spray Lake Sawmills (1980) Ltd.
St. Jean Lumber (1934) Ltd.
Strachan Forest Products
Sundance Forest Products Ltd.
Treeline Wood Products Ltd.
Vanderwell Contractors (1971) Ltd.
Westmark Products Ltd.
Zavisha Sawmills Ltd.

British Columbia

Ainsworth Lumber Co. Ltd.
Ardew Wood Products Ltd.
Bridgeside Higa Forest Industries Ltd.
Canadian Forest Products Ltd.
Compwood Products Ltd.
Downie Timber Ltd.
Dunkley Lumber Ltd.
Federated Co-operatives Ltd.
Houston Forest Products Company
(a subsidiary of Weldwood & West Fraser)
Lakeland Mills Ltd.
(a subsidiary of Sinclair Group)
Lignum Ltd.
LP Engineered Wood Products Ltd.
Lytton Lumber Ltd.
Mill & Timber Products Limited
Pope & Talbot Ltd.
Riverside Forest Products Ltd.
Seel Forest Products Ltd.
Slocan Forest Products Ltd.
Snowcap Lumber Ltd.
The Pas Lumber Company Ltd.
(a subsidiary of Sinclair Group)
Tolko Industries Ltd.
Weldwood of Canada Limited
West Fraser Timber Co. Ltd.
Weyerhaeuser Company Ltd.

New Brunswick

Bélanger et Frères Ltée
Boise Cascade AllJoist Ltd
Chaleur Scieries
Fraser Paper Canada Inc.
Groupe Savoie
Smurfit-Stone Inc.

Nova Scotia

Barrett Lumber Co. Ltd.
Bowater Pulp & Paper Ltd.
Ledwidge Lumber Company Limited

Ontario

Alpa Lumber Inc.
Columbia Forest Products Ltd.
Longlac Wood Industries Inc.
McRae Lumber Company Ltd.
Norbord Industries Inc.

Quebec

Abitibi-Consolidated Inc.
Alliance Forest Products Inc.
Boa-Franc Inc.
Bois Daaquam Inc.
Bois d'oeuvre Cédrico
Bois Granval G.D.S. Inc.
Bois Marsoui G.D.S. Inc.
Bois Nova Inc.
Bois Triam Inc.
Boisaco Inc.
Claude Forget (1979) Inc.
Commonwealth Plywood Ltd.
Coopérative Forestière Laterrière
Daishowa-Marubeni International Ltd.
Distribution Open Joist 2000 Inc.
E. Tremblay et Fils ltée
Éloi Moisan Inc.
Félix Huard Inc.
Gérard Crête et Fils Inc.
Gestofor Inc.
Giguère & Morin Inc.
Industrie Bois Lamontagne Inc.
Industries G.D.S. Inc.
Industries Maibec Inc.
Industries Manufacturières Mégantic Inc.
J.A. Fontaine & Fils Inc.
Kruger Inc.
Les Chantiers de Chibougamau Ltée
Les Entreprises Lionel Lessard Inc.
Les Manufacturiers Warwick Ltée
Louisiana-Pacific Corporation
– Northern Division (including Canada)
Lulumco Inc.
Marcel Lauzon Inc.
Matériaux Blanchet Inc.
Max Meilleur & Fils Ltée
Multi-Cèdres d'Esprit-Saint Inc.
Précitech International Inc.
Produits forestiers La Tuque inc.
Produits forestiers Petit Paris inc.
Produits forestiers Treebec inc.
Produits forestiers Turpin inc.
Roland Boulanger & Cie Ltée
Romaro Stucture Corp.
Sacopan
Scierie Arthur Gauthier
Scieries des Montagnes Inc. (Les)
Scierie Gaston Morin Inc.
Scierie Girard Inc.
Scierie Lachance Ltée
Scierie Mailloux Inc.
Scierie Martel Ltée
Scierie P.H. Lemay & Fils Ltée
Scierie Saguenay Ltée
Scierie St-Elzéar
Scieries Lac St-Jean Inc.
SGF Rexfor
Simon Lussier Ltée
Sovebec Inc.
Sylvio Brunet & Fils Ltée
Tembec Inc., Forest Products Group
Uniboard Canada Inc.
Uniforêt-Scierie Pâtes
Vexco Inc.
Wilfrid Paquet & Fils Ltée

Saskatchewan

Wapawekka Lumber Inc.

Associate Members

Arch Wood Protection Canada Corp.
Autolog Inc.
Borden Chemical Canada Inc.
CAE Machinery Ltd.
Comact Inc.
Conception R.P. Inc.
Consolidated Machinery International
- a Division of HSC Inc.
Diacon Technologies Ltd.
Dieffenbacher North America Inc.
Doucet Machineries Inc.
Dural - Division of Multibond Inc.
Forano International Inc.
Gemofor Inc.
Genics Inc.
Habasit Canada Limited
Hydro-Québec
Les Produits Gilbert Inc.
Machinerie Lico Inc.
Nacan Products Ltd.
Nicholson Manufacturing Limited
Raute Wood Ltd.
Sawquip International Inc.
Séchoirs Côté Inc.
Séchoirs de l'Est (90619 Canada Ltée)
Stella-Jones Inc.
Systech Industrie Inc.
Timber Specialties Co.
U.S. Borax Inc.
Valon Kone Brunette Ltd. (VKD)
Woodchem Canada Ltd.

Corporate Information

as of March 31, 2001

Officers of the Corporation

Chair
B.R. Hislop
Group Vice-President, Wood Products
Canfor Corporation

Vice-Chair
R. Bélanger (1)
President and CEO
Bois Daaquam Inc.

President and CEO
I.A. de la Roche

Vice-Presidents
J.A. Dangerfield
J.-C. Mercier

Corporate Secretary
P.K.P. Chau

Board of Directors

Chair
B.R. Hislop (1*)
Group Vice-President, Wood Products
Canfor Corporation

Vice-Chair
R. Bélanger (1)
President and CEO
Bois Daaquam Inc.

M.R. Bouchard
General Manager, Woodlands & Sawmills
North Shore & Mackenzie
and Operations Services
Abitibi-Consolidated Inc.

D. Brière
Doyen, Faculté de Foresterie,
Université Laval

D.D. Caron
Assistant Deputy Minister
New Brunswick Department of Economic
Development, Tourism & Culture

R. Clark
Vice-President,
Wood Products Division
Millar Western Forest Products Ltd.

R.J. Clinton (1)
Senior Vice-President,
Corporate Development
West Fraser Timber Co. Ltd.

I.A. de la Roche (1) (4)
President and CEO
Forintek Canada Corp.

M.J. Douglas
Vice-President, Sales & Marketing
Riverside Forest Products Limited

R.J. Fessenden
Deputy Minister
Alberta Economic Development

S. Gray (2*)
Senior Vice-President, Wood Products
Weldwood of Canada Limited

Y. Hardy
Assistant Deputy Minister
Natural Resources Canada (CFS)

W. Hemsley
Executive Vice-President
Sundance Forest Industries Ltd.

J.-S. Lebel
Vice-President
Alliance Forest Products Inc.

F. Leclair
Vice-President
Tembec Inc., Wood Products Group

M. Ledoux
Associate Deputy Minister of Forests
Quebec Ministry of Natural Resources

Y. McKinlay (1)
President
Norbord Industries Inc.

B. McRae (2) (4)
Executive Director, Policy & Economics
British Columbia Ministry of Forests

D. Martin
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L. Palmer
President and General Manager
Gérard Crête & Fils Inc.

C.A. Pinette (2)
President & COO
Lignum Ltd.

R. Robitaille
Senior Vice-President,
Forest & Wood Products
Kruger Inc.

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L. Spannier
Acting Deputy Minister
Saskatchewan Economic
and Co-operative Development

Board Members Resigned or Retired 2000–2001

R.R. Pickering

N. Bresolin

J.W. Butler

C.D. Neeser

Board Committees

1 Executive
2 Audit
3 National Research Program
4 Pension Administration
* Chair

The Executive Committee acts on behalf of the Board in the intervals between Board meetings. It also approves all member applications, and functions as the Nominating Committee.

The Audit Committee reviews any changes to accounting principles and the annual audit, and approves the financial statements on behalf of the Board.

The National Research Program Committee provides advice and guidance on the orientation of research and development programs, relates the programs to the immediate and long-term needs of the wood products industry, and provides advice on the industrial applications of Forintek's work.

The Pension Administration Committee fulfills the Corporation's legal responsibilities for the Forintek Canada Corporation Employees' Pension Plan.

Planning Committees

as of March 31, 2001

National Research Program Committee

Jacques Bégin
Quebec Lumber Manufacturers' Association (QLMA)

Rob Bickford
Weldwood of Canada Limited

Serge Constantineau
Domtar Inc., Forest Products Division

Jim Engleson
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Jim Farrell
Natural Resources Canada (CFS)

Jean-Paul Gilbert
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Roger Keery
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Toomas Ruberg
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Cliff Tuttle
Pope & Talbot Ltd.

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Eastern Region Chair
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Industries Maibec Inc.

Eastern Region Vice-Chair
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John Barford
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Eric Bernard
Nexfor Technology Centre

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Raute Wood Ltd.

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Ron Wood
Dieffenbacher North America Inc.

Robin Woodward
Saskatchewan Economic and
Co-operative Development

Lumber Manufacturing

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Pope & Talbot Ltd.

Vice-Chair
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René Achard
Sawquip International Inc.

Mike Andrews
Pope & Talbot Ltd.

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Kirby Balfour
Daishowa-Marubeni International Ltd.

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Cedrico Lumber Inc.

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West Fraser Mills Ltd.

Eric Brousseau
Forano International

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Brunet & Fils

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Valon Kone Brunette Ltd.

Denis Cossette
Chantiers de Chibougamau Ltée

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Séchoirs Côté Inc.

Richard Crowell
Riverside Forest Products Limited

Terry Cunning
Tolko Industries Ltd.

Gary Dolinski
Canadian Forest Products Ltd.

Marc Doucet
Uniforêt Inc.

40 43

Technical Advisory Committees (continued)

Luke Drapeau
Weyerhaeuser Company Ltd.

Gordon Dunwell
Tembec Inc., Forest Products Group,
Forest Products Group

Ron Dyck
Alberta Innovation and Science

Daniel Ethier
Autolog Inc.

Bill Feyrer
Nicholson Manufacturing Ltd.

Dave Fisher
Ainsworth Lumber Co. Ltd.

André Friolet
Slocan Group

Jean-Pierre Gagné
Daishowa Inc.

Denis Gagné
Domtar Inc., Forest Products Division

Bernard Giguère
Comact Saint-Georges Inc.

Howard Gray
Alberta Resource Development

Rick Haffner
Pope & Talbot Ltd.

John Hector
Natural Resources Canada (CFS)

Barry Heinen
Boucher Brothers Lumber Ltd.

Wayne Hemsley
Sundance Forest Industries Ltd.

Dennis Hotte
Canadian Forest Products Ltd.

Luc Houde
Coopérative Forestière Laterrière

Nicol Houde
Produits Forestiers Petit Paris Inc.

Phil Latos
Weyerhaeuser Company Ltd.

René Laverdière
Industries Maibec Inc.

Donald Lebel
Alliance Forest Products Inc.

Douglas Ledwidge
Ledwidge Lumber Co. Ltd.

John Leurdyke
Alberta Economic Development

Ian Lindsay
Tolko Industries Ltd.

Peter Lister
CAE Machinery Ltd.

Bill Love
Tembec Inc., Forest Products Group

Bruce Luxmoore
Riverside Forest Products Limited

Don MacDonald
Wapawekka Lumber Ltd.

Peter MacQuarrie
Nova Scotia Department of Natural
Resources

Norbert Maltais
Chaleur Scieries

Greg Mayden
Millar Western Forest Products Ltd.

Lewis McArthur
Lytton Lumber Ltd.

Keith McGregor
Slocan Group

Rod McKay
Kenora Forest Products Ltd.

Paul McKinley
Fraser Paper Canada Inc.

Barry McKinney
Lignum Ltd.

Lois McNabb
British Columbia Ministry of Forests

Christian Meilleur
Max Meilleur & Fils Ltée

Daniel Michaud
Domtar Inc., Forest Products Division

Ron Mohr
Canadian Forest Products Ltd.

Ron Mostowich
Mostowich Lumber Ltd.

Bill Mundie
Weldwood of Canada Limited

Luc Palmer
Gérard Crête & Fils Inc.

Vern Parkstrom
Tolko Industries Ltd.

Bryce Piggot
LP Engineered Wood Products Ltd.

Réjeanne Pouliot
Quebec Ministry of Natural Resources

Yvan Pouliot
Bois Daaquam Inc.

Louis Reny
Renyco Inc.

Jim Richard
Business New Brunswick

François Rouleau
Quebec Ministry of Natural Resources

Jean Roy
Norbord Industries Inc.

Toomas Ruberg
Weyerhaeuser Company Ltd.

François Saillant
Natural Resources Canada (CFS)

Jean-Claude Savoie
Groupe Savoie

Chris Schischikowsky
Vanderwell Contractors (1971) Ltd.

Benoit Schmitt
Industries Maibec Inc.

Ron Sheppard
Weyerhaeuser Saskatchewan Ltd.

Bob Smith
Weyerhaeuser Company Ltd.

Alan Smythe
Downie Timber Ltd.

Jean St-Laurent
Lulumco Inc.

Donald Starr
Weyerhaeuser Company Ltd.

Garrie Styan
Tolko Industries Ltd.

Wayne Tofsrud
Canadian Forest Products Ltd.

Daniel Toutant
Abitibi-Consolidated Inc.

David Trahan
Abitibi-Consolidated Inc.

William Tropper
Tembec Inc., Forest Products Group

Bill Van Bergeyk
Federated Co-operatives Limited

Doug Wilkes
Tolko Industries Ltd.

Dwight Wilson
Pope & Talbot Ltd.

Robin Woodward
Saskatchewan Economic and
Co-operative Development

Gary Zecchel
Riverside Forest Products Limited

Building Systems

Chair
Roger Keery
RHK Consulting

Michael Ainsworth
Ainsworth Lumber Co. Ltd.

Pierre Audet
Boise Cascade AllJoist Ltée

Nigel Banks
Arch Wood Protection Canada Corp.

François Bélanger
Systech Industries Inc.

Léandre Bélanger
Domtar Inc., Forest Products Division

Taylor Blake
Louisiana-Pacific Corporation

Serge Constantineau
Domtar Inc., Forest Products Division

Michel Cyr
Coopérative Forestière Laterrière

Technical Advisory Committees (continued)

Ralph Dawson
Riverside Forest Products Limited

Robert Dumont
Saskatchewan Research Council

Gordon Dunwell
Tembec Inc., Forest Products Group

Ron Dyck
Alberta Innovation and Science

Jim Farrell
Natural Resources Canada (CFS)

Michel Filion
Chantiers de Chibougamau Ltée

Stewart Garden
Canfor Wood Products Marketing

Jean-Paul Gilbert
Quebec Ministry of Natural Resources

Andrew Go
Nexfor Technology Centre

Howard Gray
Alberta Resource Development

Noel Grenier
Tembec Inc., Forest Products Group

Helen Griffin
Weyerhaeuser Company Ltd.

Rick Haffner
Pope & Talbot Ltd.

Joe Heath
West Fraser Mills Ltd.

Luc Houde
Coopérative Forestière Laterrière

Lowell Johnson
Canadian Forest Products Ltd.

Eric Jones
Canadian Wood Council

Bob Jones
Natural Resources Canada (CFS)

Jean-Sylvain Lebel
Alliance Forest Products Inc.

Mario Labrie
Romaro Structure Corp.

Yves Laflamme
Abitibi-Consolidated Inc.

Ghislain Lamontagne
Industrie Bois Lamontagne Inc.

Peter Lau
Alpa Lumber Inc.

Frank Laytner
Domtar Inc., Forest Products Division

John Leurdyke
Alberta Economic Development

Bill Love
Tembec Inc., Forest Products Group

Pete MacLachlan
Tolko Industries Ltd.

Mark Manning
U.S. Borax Inc.

Marcel Massie
Weldwood of Canada Limited

Lois McNabb
British Columbia Ministry of Forests

Rod McPhee
Canadian Wood Council

Sylvain Ménard
Distribution Open Joist 2000 Inc.

Nick Nagy
Canadian Plywood Association

Dam Nguyen
Louisiana-Pacific Corporation

Paul Pellerin
Quebec Ministry of Natural Resources

Neil Pelletier
Gérard Crête & Fils Inc.

Paul Perkins
Weyerhaeuser Company Ltd.

André Proulx
Kruger Inc.

Louis Reny
Renyco Inc.

Jim Richard
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Pierre Toupin
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Terry Upgaard
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Barb Wade
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Wesley Wall
Genics Inc.

Henry Walthert
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Craig Wilson
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Robin Woodward
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Co-operative Development

CFS Value-added

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Sundance Forest Industries Ltd.

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Trevor Dagilis
Uniboard Canada Inc.

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At Your Service...

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